A Support Annex to the DC EHC Emergency Operations Plan
for Coalition Members

I. Purpose:
This document provides guidance on the specific processes, procedures, and technology related to the communication systems utilized by the DC Emergency Healthcare Coalition during incident response. The information management needs during response require the ability to share information within the Coalition as a group of healthcare organizations, with jurisdictional agencies, with other external partners (RHCC, Suburban Maryland Hospital Communication Center), and potentially Federal entities (e.g. HHS, DHS).

This document serves as a support annex to the DC EHC Emergency Operations Plan (EOP) Base Plan. The DC EHC EOP contains the fundamental communication concepts and procedures this Annex supports by providing operational details.

The processes and procedures outlined within this support annex are designed to support, not supplant, the communications (SOPs) for Coalition participating organizations and other response organizations that may interface with the Coalition.

As with any component of the EOP, this document is intended to provide guidance only and does not substitute for the familiarity or training on the EOP or the experience of the personnel responsible for making decisions at the time of the incident.

II. Assumptions:
1. Emergency Managers will be the primary point of contact for all information within the healthcare organizations during day to day interactions but an individual within each organization will be appointed as a specific liaison to the Coalition during incident response.
2. The ability of the Coalition to rapidly transition to a response state requires that some baseline communications capabilities are functional 24/7/365.
3. The capability to exchange both verbal and written (documented) information is essential during DC EHC incident response.
4. The internal communications standard operating procedures (SOPs) at participating organizations should account for the appropriate internal dissemination of information once received through Coalition communications modalities.
5. Agreements have been made to permit the Coalition to utilize certain technologies for support according to their incident specific needs.

III. System Components
The processes for use of the various Coalition technologies are covered in the EOP Base Plan (individual technical instructions are included as attachments to this support annex). The technologies utilized include the following:

1. Coalition Notification Center (CNC)
- A 24/7 notification function of the Coalition, fulfilled on a rotating basis by Children’s National Medical Center (CNMC), MedStar Transport Communication, and Providence Hospital. The 3 CNCs rotate primary response duty on a monthly basis and provide redundant backup notification capability for each other.
- The CNCs monitor communications on HMARS, DOH Radios, RHCC’s Med Com network and EMRC’s SYSCOM network, and have tone generators to open communications over HMARS to all users.
- CNC phone number: 1-877-323-4262

2. Hospital Mutual Aid Radio System (HMARS):
- The District of Columbia Hospital Association (DCHA) possesses the radio license for the Hospital Mutual Aid Radio System (HMARS). As such, it maintains management and maintenance authority for the system.
- Primary non encrypted radio system used to convey verbal ‘ALERT’ notifications to Coalition participants (as opposed to other notification categories).
- Hospitals, Skilled Nursing Facilities (SNFs), and select representatives (e.g. Poison Center) for other participating organizations possess radios capable of receiving notifications and communicating back to the CNC.
- Monitored 24/7 only by hospitals, on duty CNC, Poison Control Center, Maryland, and Virginia Hospital Coordination Centers.

3. Healthcare Information System (HIS)
- The Hospital Information System (HIS) is a web-based information sharing program that has the capability of sharing files, posting information, sending notifications to personal devices, and is capable of streaming HMARS radio broadcasts over the internet.
- HIS primary and backup servers were cooperatively purchased by the HICS Center and DC EHC, both being located in MedStar Washington Hospital Center’s data center.
- All categories of notifications (ALERT, ADVISORY, ACTIVATION, and UPDATE) may be transmitted through HIS to participants’ personal devices.
- There are different levels of access to the system: Besides administrator rights reserved for a select few, most organizations have both "liaison" access and "viewer only" access. Select positions within each organization are capable of uploading data with liaison access.
- There are separate pages on the HIS addressing the unique needs of the various types of DC EHC healthcare providers: Hospitals (the main DCHIS tab), skilled nursing facilities of the DC Health Care Association (DCHCA tab), Dialysis Centers, Coalition Security Directors, and the community health clinics of the DC Primary Care Association (DCPCA tab).
- Duty Officers and HCRT members have individual access and have write restricted operations area where in process and operational documents are posted.
4. Teleconference bridge: VA Nationwide Teleconferencing System (VANTS)
   - Provided to the DC EHC by the VAMC
   - Two dedicated teleconference lines with a capacity of 75 and 125 callers respectively.
   - Supports call moderated facilitation through different touch tone commands and with operator support during regular work hours.

5. Healthcare Alert Network (HAN):
   - DC DOH is the managing authority for the HAN messaging system that is utilized by the Coalition.
   - Internet based and capable of sending rapid text or synthesized voice messages to FAX, landline, cell, mobile text, and email devices.
   - Utilized by the Coalition to send ACTIVATION and other messages to the following specific page groups (to keep messaging more focused than that available through HIS):
     - Duty Officers (DOs)
     - Emergency Managers
     - Family Assistance Centers
     - Hospital Command Centers (HCCs)
     - HCRT cadre
     - HIS Personnel
     - Public Information Officers (PIOs)
     - Senior Policy Group (SPG)
     - Security Directors
     - DCPCA members
     - DCHCA members
     - Dialysis Centers

6. DC Department of Health 700 MHz radio:- Medical Coordination Channel (Channel 1)
   - DC DOH is the licensed authority for the 700 MHz radio system that is deployed in hospitals, SNFs, and CHCs.
   - Not encrypted
   - Serves as a back up to the HMARS radio system
   - Alternatively, can be activated by DC DOH for specific situations
   - Not continuously monitored 24/7 by healthcare organizations

In addition, there are several technologies listed here that are not components of the DC Emergency Healthcare Coalition but which may be utilized by others interfacing with the Coalition.

1. MEDCOMM (Medical Communication Center)
   - The radio system utilized by the Northern Virginia Hospital Alliance for coordination of their hospital organizations only.
   - Based out of the Regional Healthcare Coordination Center (RHCC) during business hours (based out of Fairfax INOVA Hospital during
non-business hours – for large incidents would be transferred back to RHCC after initial notifications

- The RHCC is capable of monitoring HIS and HMARS.
- Utilizes WebEOC to communicate internally with its participating organizations

2. Suburban Maryland Hospital Coordination Centers
   - Coordinate information sharing with hospitals and other facilities in their respective jurisdictions
   - Doctors Hospital is the Prince George’s County Coordination Center
   - Suburban Hospital is the Montgomery County Coordination Center
   - Both capable of monitoring HMARS and HIS
   - See Attachment 6, NCR Hospital Incident Information Sharing Procedure, for how information will be shared between hospitals in Maryland, Virginia and the District of Columbia

3. Emergency Medical Response Center (EMRC)
   - Coordination center operated by the Maryland Institute for Emergency Medical Service System (MIEMSS) for healthcare system coordination State wide
   - Capable of communication with DC DOH and DCHSEMA
   - Capable of monitoring both HMARs and HIS

4. DC Fire and EMS (FEMS) radio system
   - Radio system operated by DC Government for Fire and EMS operations and incident management
   - Provides for DC FEMS communication with CNCs through the use of channel “3-H Notify”.

IV. Concept of Operations

The material outlined in the DC EHC EOP’s Base Plan Concept of Operations provides information on the processes and procedures for use of the above listed technologies. The technical descriptions of how to operate the various above listed Coalition devices /systems are provided in attachments (1-6) to this support annex (for use during response). In addition, attachment 6 pertains to communication with National Capital Region (NCR) partners.

V. Attachments to Communications Annex

1. HMARS
2. HIS
3. DOH Radios
4. HAN
5. Teleconferences
6. NCR Information Sharing
7. DC EHC Master Personnel and Organization Telephone Directory
8. Master Organization Communication Equipment List
**System Description**

- HMARS provides shared channel, non-secure, voice communications between Coalition members including:
  - All DC Hospitals;
  - All DC Skilled Nursing Facilities (SNFs);
  - DC Agencies (HSEMA, DOH/HEPRA, OCME, FEMS);
  - Member associations: Poison Control Center, Visiting Nurses Assn., Primary Care Assn. (DCPCA), DC Health Care Assn. (DCHCA);
  - Northern VA Hospital Regional Response Coordination Center and MD MIEMSS;
  - Selected non-DC “Beltway” Hospitals
  - 3 Coalition Notification Centers

- HMARS communications are generally initiated from the Coalition Notification Centers (CNC).
- Some hospitals have 2 HMARS controller desk-sets; other Coalition organizations have one controller desk-set. Some Coalition members have been assigned a portable radio and spare battery rather than a desk-set; the principles of use remain the same.
- Streamlining HMARS provides the ability to listen to broadcasts anywhere there is internet connection.
- Your organization’s radio location(s)/contact(s):
  - Transmitter location:
  - Transmitter POC:
  - Portable HMARS Location:
  - Portable HMARS POC:

**Intended Use**

- Rapid alerting regarding potential impact from:
  - Health / medical events that may lead to immediate patient influx or increased demand for services
  - Security, environmental, or other events that may require facilities to immediately adopt a protective posture
- Reporting of resource status (such as bed capacity) or emergency situation
- Placing urgent requests for mutual aid assistance
- Alerting coalition members to monitor or use other Coalition communications (e.g. upcoming urgent teleconference, monitoring HIS)

NOTE: It is important for healthcare organizations to understand that HIS is utilized for important but abbreviated one way communications. The majority of more detailed information is conveyed via HIS once an incident is underway
NOTE: Coalition member organizations and partners are authorized to initiate an HMARS communication only in an emergent situation where delay of 20 minutes may lead to loss of life or disruption of the DC healthcare system or in situations in which the telephone system is not working.

How to Use HMARS

- Monitor and log all HMARS communications during operational hours and provide prompt and appropriate responses as requested.

- Initiating HMARS Broadcasts:
  - If an organization feels a situation warrants that an HMARS Alert be broadcast, they should call the CNC at 1-877-323-4262 and request an HMARS broadcast. Only the CNC can address all radios on the network by issuing an Alert Tone. The CNC may refer communication requests to the Coalition Duty Officer for approval/guidance.
  - Only under an emergent situation, as described above, may a Coalition member organization initiate broadcast directly over HMARS without CNC coordination. Generally, only the CNC will hear such transmissions and will have to take subsequent actions based on the situation.

- Receiving HMARS Broadcasts:
  - Before a broadcast comes from the CNC, an alarm tone will sound.
  - For desk-sets:
    - A red ALERT light will also flash on the set
    - Silence the alarm by pressing the red RESET button next to the red ALERT light
  - For hand held radios:
    - There is no need to interrupt the ALERT tone as it will stop automatically.
  - NOTE: Broadcasts from sites other than the CNC will not be preceded by the ALERT tone or light.

- Adjust the volume for the speaker or handset to a comfortable level using the volume up/down buttons.
- Listen and write down the broadcast message
- When your organization is addressed during a roll call, acknowledge receipt of the message— for example “Hospital Center Copies.”

- Replying to an HMARS Broadcast:
  - Broadcast your organization’s response when prompted by the CNC Operator.
  - In routine patient capacity reporting via HMARS, the facility reports when prompted the number of major Major injury victims (Red/Yellow Tag): Those expected to require admission and/or significant medical/ hospital resources (operating room, critical care, extensive orthopedics intervention, etc.),] and minor Minor Injury victims (Green Tag): Those expected to be treated and released or require very little medical/hospital resources.) victims the facility can accept.

- There are two methods to broadcast from desk-set:
  1. Lift the handset out of the cradle, press and hold the button under the handset, wait 1-2 seconds, and then talk holding the handset 3-6
from your mouth. Using the handset results in the clearest transmission; or
2. Press the TRANSMIT button on the desk-set and speak toward the microphone (located under the handset). You should try to be within 6-12 inches of the microphone when you speak. Again, wait 1-2 seconds after pressing TRANSMIT before speaking.

○ Portable radio
1. Turn the radio on by twisting front left button clockwise- and a brief audible beep should be heard
2. Turn channel selection knobs to select settings “A” and “1” (NOTE: there is an outer ring around the knob that is utilized to select the numeric selection.
3. Adjust the volume button by turning the on/volume button clockwise
4. To talk hold the radio 3-6 inches from your mouth and push and hold the left side button in, wait 1-2 seconds before talking and release button when message is complete
5. When the radio is no longer to be used return it to charging unit, and leave it “on” with the volume sufficiently loud enough to be heard when needed.

- Roll calls over HMARS are conducted weekly for acute care hospitals and monthly for skilled nursing facilities using a varied shift schedule.
- For any real incident, the CNC will broadcast that the ALERT is for a “real incident.”

![Basic Operation Diagram]

![Receiving an Alert Diagram]
Set-Up Requirements & Maintenance

- HMARs users must ensure at least one HMARS radio (including the base unit associated with desk-sets that is normally found elsewhere in the facility—i.e. penthouse, closet, on roof, etc.) is on emergency power, placed in a secure, accessible location, monitored during all hours of facility operation, by trained staff that are prepared to initiate activation of facility emergency plans.

- Every organization should determine and indicate here whether their HMARS radio and transmitter are on emergency power:
  - [ ] HMARS IS on emergency power here
  - [x] HMARS IS NOT on emergency power here.

- A copy of this procedure should be kept in a protected manner (e.g. in a plastic pocket folder) near the HMARS radio(s) at all times.

- Spare batteries should be kept charged for use when needed for hand held radios.

Troubleshooting

- Problems with operating the unit should be reported to Teltronics at
  - 301-468-6500 during business hours
  - 301-585- 9065 nights/weekends

- Unless an immediate resolution is at hand, the Duty Officer should be notified of the problem.
Communication Annex
Attachment 2: Healthcare Information System (HIS)

Contents

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1. System Description:
   • A website, built in Microsoft Office SharePoint Services (MOSS) and operated by the DC EHC that is used to send notifications to personal devices and to share information among DC EHC members and partners

2. What is it used for:
   • Share alert and response information among DC EHC members and partners, such as:
     o Posting and sharing DC EHC Emergency Operations Plans, response documentation,
     o Posting and broadcasting Coalition notifications via e-mail and short message service (SMS).
     o Posting organization points of contact (POCs)
     • Bed Capacity
     • Patient Tracking
     • Resource availability reporting
     • Staff availability reporting
     • Information posting
There are 4 levels of access to HIS provided to DC EHC members. The number of Viewers and Liaison users will be determined by each DC EHC facility.

- **Viewer**—Every DC EHC member organization and partner organization is provided a “viewer” account (named “viewer.<your organization name or abbreviation>”), which can view and download but cannot write to or upload to any portion of the site.

- **Liaison**—Every DC EHC member organization and selected partner organizations are provided a “liaison” account (named “liaison.<your organization name or abbreviation>”), which allows posting of documents, receipt of notifications via text messaging, and updating of information in various information sharing templates and matrices.

- **Individual**—Every DC EHC Duty Officer, Response Team Member, and Notification Center Technician has an individual account (named “<firstname>.<lastname>”) with the same capabilities as the Liaison accounts, plus access to HCRT and DO portions of the website.

- **HIS System Administrator**—Several system administrators have access to create and delete access accounts and to make changes in the HIS system when required. The Coalition Duty Officers should be called if system administrator help is needed.

**3. Intended Use:**

- HIS provides a centralized reporting and information collection point for the DC EHC.

- On the top navigation bar different tabs for specialty HIS sites are available based on the user access permission level. General view tabs include the main HIS, HCRT (Healthcare Coalition Response Team), DCPCA, DCHCA, Dialysis Centers and the EMC (Emergency Management Committee). Specialty tabs requiring unique permission access may be on the site, but not visible to all viewers such as the Security Directors tab. The format for specialty sites is the same for each site with specific changes made for the uniqueness of different organization types. Screen shots are shown where pertinent differences are found.

- The following information is shared on the HIS:
  - DC EHC member organizations can upload information regarding resource / situation reporting tables for:
    - Organizational Situation & Resource Status
    - Bed availability (Hospital and SNF Bed Capacity Grids)
    - System blood product inventory
    - Mutual aid assistance available for donation such as:
      - Healthcare Personnel
      - Healthcare Equipment
    - Incident patient demographics for when Patient Tracking is initiated
    - Points of Contact for the organization for external coordinating entities such as the HCRT.
    - Any number of other tables may be established real-time when needed for enhanced healthcare coordination.
Document Folders are generally managed by the HCRT and can contain information such as:

- DC EHC Emergency Operations Plan (EOP)
- DC EHC Forms
- Current Event Documents
- Clinical Management Documents (to help standardize clinical practice during healthcare response)
- Preceding event documents, for analysis and development of improvement actions.
- Planning documents
- Training documents for use by DC EHC member organizations (e.g. how to train staff on use of HIS)
- Any number of other document libraries that may be required for enhanced healthcare coordination.

- Coalition Communications Directory
- Duty Officer “on-call” schedule with phone numbers
- Discussion boards for posting of
  - “After action” comments and improvement suggestions.
  - Help and ‘How-To’ instructions
  - Other topics as needed.
- DC EHC Events Calendar and DC/NCR Events Calendar
- HMARS broadcast streaming (expected mid 2011)

**Notifications.** The DC EHC Duty Officer, HCRT Manager, Coalition Notification Center, or partner organizations such as DC DOH will post “Notifications” on the HIS utilizing the categories listed below. Short text message announcements are automatically sent to SMS text and e-mail addresses listed in the HIS Notification Users Directory. The Notifications posted on HIS should be kept short (see HIS notification template in DC EHC EOP). The resulting text messages may refer the receiver to access HIS to get or provide more information.

- **ALERT** - conveys the highest importance, provides information warranting immediate action or attention. (Notification-generated Alerts should also be accompanied by an additional, more active notification through HMARS and possibly HAN)
- **ADVISORY** - provides information that may require healthcare organizations to conduct limited activities
- **UPDATE** - FYI, notification is informational in nature.
- **TEST** - this is a test message, no response required

The HIS is also used as a virtual workspace for the HCRT, where response coordination efforts are planned and documented.
4. **Logging In.**
   a. Enter [https://heoc.org/dchis](https://heoc.org/dchis) into your internet browser; click “go”. The following log-in window should appear:

   ![Sign In](Image)

   - **View-only Access:**
     - Username: `viewer.xxxxx`
     - Password: `_____________` (restricted; write in your organization’s password)

   - **Liaison Access:**
     - Username: `liaison.xxxxx`
     - Password: `_____________` (restricted; write in your organization’s password)

   The next page viewed should be as below.

5. **Front Page Features**
   i. **Top Navigation Bar:** Select the bar that most appropriately represents your organization (e.g. SNFs, click on DC HCA). Different top navigation tabs are available to different users based on their user access permission level.

   ii. **Side Navigation Bar:** See the chart below that indicates what each item links to and where this is further discussed in this document.
Side Navigation Bar links to...

<table>
<thead>
<tr>
<th>CNC phone number</th>
<th>Notifications</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>- New Notifications</td>
</tr>
<tr>
<td></td>
<td>- Archives</td>
</tr>
<tr>
<td></td>
<td>- User Settings</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Initial Steps (commonly used items)</th>
</tr>
</thead>
<tbody>
<tr>
<td>- POC</td>
</tr>
<tr>
<td>- Capacity</td>
</tr>
<tr>
<td>- Situation</td>
</tr>
<tr>
<td>- Blood Inventory</td>
</tr>
</tbody>
</table>

Communication Refs.:
- Comm Directory
- Daily POC
- HCRT POC

Current Documents:
- Current Events
- Clinical Documents

Response Templates / “Grids”:
- Pt. Tracking
- Mass Burn
- Equipment
- Personnel
- Mutual Aid

Plans and Reference:
- Planning Docs
- Planning Templs.
- Preceed Events
- HVA
- Training

HMARS links:
- Duty Officer On-Call
- Calendars
  - DC EHC Events
  - DC-NCR events

**b.** To see a view of recent notifications in a table view, click the heading, “Notifications.”

6. **Notifications**
   a. Notifications for the past 2 hours are posted at the center of the front page.
      i. Older notifications are listed under the “Notification Archive” link

   ![Table](image)

<table>
<thead>
<tr>
<th>Title</th>
<th>Created</th>
<th>Notification Type</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

   ![Notification Table](image)

   There are no items to show in this view of the “Notifications” list. To create a new item, click “New item” above.

   Add new announcement.

   **b.** To see a view of recent notifications in a table view, click the heading, “Notifications.”

   **c.** To view the complete text and details of a specific notification, click its title.

   **d.** To enter a new notification and send out alert message:
   i. **NOTE:** This function is to be performed by or coordinated with the Duty Officer or HCRT.
ii. **NOTE: Depending on which page the user is on (DCHIS, DCHCA, DCPCA) will dictate the recipients of the notification. For example, sending a notification while on the DCHCA page will result in only SNF member organizations receiving the message.**

iii. Click on “Add new Announcement”

iv. Complete the following form:

![Notification Users - New Item](image)

v. Select notification type--definitions are provided on the form.

vi. When entering title and text, remember to keep the message as short as possible while being complete. If more information needs to be conveyed with the notification, the user has two choices:

1. Create a word document with the additional information and attach it to the notification using the “attach file” button.
2. Create a word document with additional information and upload it to the documents section of HIS. The notification should tell recipients where to look for the document.

**NOTE: Some text message carriers split messages greater than 160 characters into multiple messages. Therefore, if too many characters are placed in the “body” section, users may receive multiple pages for one notification.**

vii. **DO NOT** do anything with the “Email Sent” checkbox.

7. **Text Alerting Preferences:**
   a. Text Alerts for the HIS Notifications should go to a group of people at your facility who need to be informed about healthcare emergencies, response coordination, and plan activation. Consider the following type of personnel for receiving notifications:

   - Emergency preparedness coordinators/managers
   - Security officers
ICS command and general staff
- ED supervisors
- Bed / admissions coordinators.
- Facility administrators

b. There are two ways for an individual to set the system to receive alerts:
   i. **Use the Liaison account for your organization**
      1. This way, you can readily see all the people who are notified for your organization in one view
   ii. **If assigned, use your Individual account**
      1. When assigned an individual account, you can set up a notification profile which establishes what types of notifications go to which of your devices. For example: “Alert” level notifications going to all of your devices, and “Update” and “Advisory” level notifications going only to your work e-mail.

c. Browse to the Notification Users listing by clicking on “Notification Users” under the quick-launch bar heading, “Notifications” on the DC HIS main page.

   ![Notification Users - New Item](image)

   - To Edit an entry:
i. Scroll the list to find your organizational or individual listing sorted by last name (for organizational listings, “Liaison” = last name, and organization = first name).

ii. Rest your cursor over the last name of the listing you wish to edit to activate the pop-up menu. Click the “Edit” menu button just to the right of the name. The next screen will show the complete profile listing and may be edited by the user.

e. Creating a new notification profile.

i. If after searching the existing profiles for you and your organization, and you decide that editing the existing profile will not serve your need and a save profile is desired, then…

ii. Click the “save” button just below the page title.

f. On the entry/edit form:

i. If creating a new profile, enter first and last name.

ii. Edit the rest of the form, following the guidance provided.

iii. Multiple addresses may be entered, separated by semicolons.

iv. Select the level of notifications for which the profile will be applied.

v. Choose your facility or agency affiliation. If none listed, choose “other”

8. Grids and Tables—General points to remember

a. Tabular data may be presented in two formats on HIS:

i. Tables—This information is not directly editable. To change your organizations information, the user must first click on the edit icon (usually to the left of the organization’s name). The next screen will provide information to be entered by the user in boxes. When completed and submitted, the user will be taken back to the table which will now demonstrate the changes made.
ii. **Datasheet**—This allows direct editing of data. Looks like a spreadsheet with data in discreet cells.

1. Note that some browsers are set so that “active-X controls not enabled.” If this is the case tabular data will only be presented in “table” format and datasheet views will not be possible. Check your browser's setting if this is encountered.

9. **Points of Contact (POC) Chart**
   a. At the onset of an incident or event response, members and partners will likely be asked (via an “Alert” notification) to enter their POC.
   b. Under “Initial Steps” on the main page, click on “To Upload POC on Chart; go here”
c. Note: Entering your facility’s contact information here will not update your HIS Alert settings. It is recommended that you check these settings periodically to ensure your facility contacts receive HIS Alerts.

d. The chart is initially alphabetically sorted by “Entity.” Scroll down to find the POC entries for your organization.

e. Enter new or updated POC information:

f. Click on the “edit” icon at the left end of the line to be edited.

g. To create another line for your organization, click on the blue “save” button, just below the page title

h. Complete the entry/edit form that appears, and click “OK”

10. Bed Capacity & Clinic Visits Grids

a. When requested to upload this specific information to HIS, access the Capacity Grids:

i. Click on the appropriate tab for your organization:
   1. DCHIS for Hospitals
   2. DCPCA for CHCs
   3. DCHCA for SNFs

ii. There are two ways to get to your appropriate capacity grid:
   1. Under “Initial Steps” in left hand column click on “To Complete …Capacity Grid; go here”
      a. For CHCs the link says, “…Health Center Patient Visits…”
   2. Under “Response Templates” in left hand column, click “Hospital Capacity Grid”
      a. Disregard the colored columns on the Hospital Capacity Grid; they represent bed reporting groupings
used by US Department of Health & Human Service for nation-wide visibility of bed availability.

b. To Edit Capacity for your facility
   i. Click the “Edit” icon at the left side of your facility-specific view.
   ii. Fill in the Capacity information on the next displayed page (or “Visits” for CHCs) entry/entry form
   iii. Images of the Hospital and SNF Bed Capacity Grids and the DCPCA Patient Visits Grid are below:

c. Hospital Bed Capacity Grid:

![Hospital Bed Capacity Grid Image]

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Created at 6/14/2010 10:05 PM by HEOC/peter.larson
Last modified at 3/1/2014 11:14 PM by Jim Ott
d. Skilled Nursing Facility (SNF) Bed Capacity Grid

Please only complete the Capacity Grid when requested.

```
<table>
<thead>
<tr>
<th>Facility</th>
<th>Total Beds</th>
<th>Available Beds</th>
<th>Available O2 Beds</th>
<th>Available Vent Beds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carolyn B Lewis</td>
<td>230</td>
<td></td>
<td>available beds with oxygen support</td>
<td></td>
</tr>
</tbody>
</table>
```

Created at 7/26/2010 8:07 AM by Jim Ott
Last modified at 5/1/2014 1:21 PM by Jim Ott

e. Community Health Center (CHC) Visits Grid

Please only complete the Capacity Grid when requested.
f. Dialysis Centers

<table>
<thead>
<tr>
<th>Facility</th>
<th>Staffed Chairs</th>
</tr>
</thead>
<tbody>
<tr>
<td>BMA of Columbia Heights</td>
<td></td>
</tr>
<tr>
<td>BMA of Dupont Circle</td>
<td></td>
</tr>
<tr>
<td>BMA of East River Park</td>
<td></td>
</tr>
</tbody>
</table>

Please only complete the Capacity Grid when requested.
11. Situation & Resource Status Dashboards

a. The situation and resource status dashboard provides information about how the incident has impacted your facility.

b. DC EHC Member organizations should change their status anytime they have activated their EOP, even if this has not been requested by the Coalition.

c. Click on the appropriate tab for your organization:
   i. DCHIS for Hospitals
   ii. DCPCA for CHCs
   iii. DCHCA for SNFs

d. Access the Situation & Resource Status Dashboard by one of two ways:
   i. Under “Initial Steps,” click on “To Complete Situation & Resource Status Dashboard; go here” or
   ii. Under “Response Templates,” click “Situation & Resource Status Dashboard”

e. Regardless of your organization type, the Situation & Resource Dashboard is the same:

f. Note the colored cells, generally meaning:
   i. Green cells indicate “OK”
   ii. Yellow cells indicate partial problem or partial response posture
   iii. Red Cells indicate significant problems or full response posture
   iv. Black cells indicate a capability not provided by the organization

g. Hovering your cursor over the column headings or the cells will pop up a brief description of what is meant for that particular column.

h. Generally the two most important columns to change are the first two which indicate whether your organization’s EOP has been activated and whether your Command Center has been activated.

i. To edit, click edit icon at the left end of the row for your organization, fill out the form, including the “Reason for change” notes.
   i. Note that definitions and descriptors of what the color ratings mean can be viewed on the right side of the page. Expand a description by clicking on the “+” button to the left of any category (image below).
12. Blood Products On-Hand Inventory
   a. In order to assist all partners with blood product inventory situational awareness, an inventory grid can be located on the left navigation as the fourth item of "Initial Incident Steps." To open click the link for *04-Blood Products On Hand Inventory.*
   
   b. Once open click the small "EDIT" icon to the left of the facility abbreviation. Complete the grid and click “Save.”
13. Documents

a. There are many different types of documents that may be uploaded to HIS. Some are for use during response and others for facility preparedness.
b. The categories of documents are listed under the “Documents” heading on the left hand column on the main page.
c. Look under Side Navigation Bar, “Documents”, and click on the applicable document library (for example, “Current Event Documents”) 
d. To Open a Document
   i. Click on the document name or icon to open the document.
   ii. Please do not make changes to documents unless you are directed to do so.
e. To Upload a document
   i. Click “upload” in the blue button bar above the file / folder listing.
ii. Enter the document file address in the “Upload Document” window, or use the “browse” button to browse and select the file to upload.

iii. Click “OK”

14. Mutual Aid Tracking Template

a. This template is used for posting specific resource needs or specific offers of aid to fill those needs.

b. The user begins to enter their information by establishing a new row of information. The next row always starts after the last row of entered information. Place your cursor into first cell at the bottom (marked with a * to the left of the column). Tab to next cell to begin to enter information. Exit row by pressing your “enter” key prior to browsing away from the page.

c. The columns of information in order:
   i. Need/Offer—Is this entry a need for aid or an offer of aid?
   ii. Resource Category: Personnel, equipment, supplies, facilities, or pharmaceuticals.
   iii. Quantity—Must enter a number
   iv. Units on the quantity
   v. Kind-Type—Specify as much as possible, details about the resource (e.g. rapid influenza test kits made by XX manufacturer).
   vi. Capability—Define the capability or intended use of the needed resource if applicable.
   vii. Location—Where should the resource report to/be delivered (if known already)?
   viii. Organization – enter your organization.
   ix. Organization Contact—enter the point of contact for your organization (e.g. name, phone, and E-mail, if desired).
   x. Mob. $—Mobilization and demobilization costs; total costs such as cleaning, preparation, transport, etcetera.
   xi. Unit—Units for which the mobilization cost applies. Choices are “each” and “all”, but fill-in choices are allowed.
   xii. Use $—The cost to use the resource
   xiii. /T—Per unit of time that the use cost applies for the amount of resource indicated in the “Unit” field.
xiv. Accepted—The accepting contact indicates whether the offer is accepted. Choices are limited to: “Yes,” “Partial,” and “not yet.” Default entry: “Not yet”.

xv. Accepting Contact—Name and contact info for the accepting organization.

xvi. Notes—Additional notes regarding the acceptance or offer.

xvii. Sent—Time/Date the assisting organization sends the resource

xviii. Received—Time/Date the supported organization receives the resource

xix. Returned—Time/Date the resource is back in possession of the assisting organization

d. Supported organization completes columns 1-9, and any needed notes in column 16. The rest of the entries on this line will remain blank.

e. Assisting organization starts a new row indicating their offer, since quantities and specification may differ. Offers are entered in columns 1-13, plus any needed notes in column 16.

f. The Supported organization signals its acceptance by calling the Assisting organization POC and completing columns 14 – 15 of the offer line.

g. The Assisting organization enters time/date resources are sent.

h. The Supported organization enters time/date resources are received.

i. The Assisting organization enters time/date resources are returned.

NOTE: This webpage is merely intended to track offers and requests. If two organizations are going to execute a sharing agreement as per the DC EHC Mutual Aid Agreement, they are highly encouraged to have both parties fill out and sign the DC EHC Mutual Aid Form 2 to clarify the agreement before it is executed.

15. Personnel and Equipment Response Templates

a. The personnel and equipment templates provide another way to identify resources that could be made available as mutual aid. This will generally be utilized when a single organization has filled out a DC EHC Mutual Aid Form 1 and submitted it to the HCRT.

b. Both of these templates provide means for DC EHC member organizations, particularly hospitals, to offer resources during an emergency causing a resource shortage.

c. To access these resource tables, click “Equipment” or “Personnel” under the heading of “Response Templates.”
d. To edit a facility’s data:
   i. Click the “Edit” icon at the left of the row, near the organization’s brief name.
   ii. An “Edit Item” form will appear. Complete the form and click “OK.”

e. Create “new” organization—This option will not likely be used.
   i. If your organization is not listed, then create a new record by clicking the “Save” button in the blue menu bar just above the table and a “Save Item” form will appear.
   ii. Complete the form and click “OK.”

16. Patient Tracking
   a. Patient tracking in acute care hospitals is usually a passive process through the ED-IT system. The use of the Patient Tracking grid, therefore, will become important when:
      i. Federal hospitals receive incident patients as they do not use ED-IT. These facilities should use this form to log patients received.
      ii. Failure of the ED-IT system to function properly
      iii. When SNFs receive incident patients (such as during a SNF evacuation)
   b. Access the Patient Tracking template
      i. click on “Patient Tracking” located under “Response Templates”
c. Start a new row by placing your cursor next to the row indicated by the "*.

d. The Patient Tracking Grid has the following fields (* indicates data entries are restricted and must be entered using a pull down tab):
   i. Facility
   ii. [Triage] Tag #
   iii. Other Number (other identifying number e.g., state DL, SSN, etc)
   iv. Number Type (this states the type of number in the previous column, e.g. SSN, state DL, or other)
   v. Last Name
   vi. First Name (plus middle name is OK)
   vii. *Gender (must be “Male” or “Female”)
   viii. Age in years or months
ix. *Years or Months -- the units for the number in the previous column (Must be "Year(s)" or "Month(s)"

x. *Situation (must be "Burn", "Trauma", "Infectious", or "Deceased")

xi. *Crit/Mod/Min (must be "Critical", "Moderate", or "Minor"

xii. Sent to/Disposition

xiii. *Sent time (must be in format: MM/DD/YYYY HH:mm am/pm (e.g. 04/13/2011 10:25 pm)

e. Patient tracking data may be entered two ways:

i. Direct entry into the grid, cell-by-cell
   1. Use the pull-downs for the fields below marked with a *, because entries are limited to those available.
   2. Double click the cursor into a cell to insert the cursor and edit text.
   3. Just select a cell and start typing to replace the text within the cell.
   4. Hit Tab to move to the next cell on the right;
   5. Hit Enter to move down to the next row and save the row exited.

ii. To copy-and-paste entries from a spreadsheet you have developed on your computer, the spreadsheet must be formatted exactly the same as the Patient Tracking Grid (i.e. the columns must match up).
   1. The template spreadsheet is located in Documents > DC EHC EOP > EOP Forms > Patient Tracking Template.xls.
   2. A link to this address is provided in the “ATTENTION” note at the top of the Patient Tracking Grid.
   3. Save the spreadsheet to your computer / network.
   4. Enter the data locally into the Template file.
   5. Select the range of cells to be pasted into the DC HIS Patient Tracking Grid, and copy.
   6. Select the first cell of the data entry row: the cell to the right of the * at the bottom-left of the table—Do Not insert the cursor into the cell---There should be a heavy blue line outlining the cell if it is properly selected.
   7. Paste.

17. DC EHC Duty Officers On-Call List
a. Access by clicking “Weekly ON-CALL” under “Duty Officer On Call”

b. The resulting view will show the primary and back-up DOs and contact numbers for the upcoming 4 weeks.

c. To view the entire schedule: Click “View: Front View” above the top-right corner of the table and select the “All Items” view
18. Discussions
   a. Discussions can be used for many purposes:
      i. There are plans to develop a “How-to and Help discussion area that will provide guidance to using HIS.
   b. To post a reply to a message, click the “Reply” button on the right edge of the message header.
   c. Enter your comments on the resulting “New Item” form and click “OK” to save.

19. Specialty Top Navigation Tabs
   a. Depending on the individual user’s access permission level additional tabs appear on the top navigation bar. Tow examples of specialty tabs which may be viewed by all users include”
i. EMC

1. The EMC tab may be viewed by all users. This tab contains information and documents pertaining to the work of the DCEHC Emergency Management Committee. The center section features the next EMC meeting location, agenda and documents to be discussed at the next meeting. An archive appears on the left containing past minutes and documents. Documents for past and current grant deliverable activity, work groups and task forces are also on the left navigation bar.

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### EMC ANNOUNCEMENTS

**JUNE EMC MEETING**

*by Jim Ott*

**When:** Tuesday, June 10, 2014 10:00 AM-12:00 PM

**Where:** St. Elizabeth’s 1100 Alabama Ave, SE, Washington, DC 20032

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### NEXT EMC MEETING DOCUMENTS

- **Type:** Document
- **Name:** DCEHC IND Planning Template Near Final d2 5-19-14a

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ii. HCRT (Healthcare Coalition Response Team)

1. A Healthcare Coalition Response Team (HCRT) is a group of Duty Officers assembled under incident management to manage an event whose scope is too large or complex to be managed by a single Duty Officer. The HCRT site may be viewed by all HIS users to see what the HCRT is doing to manage the event, see the incident action plan and the general documentation by the HCRT. Only HCRT members...
can manipulate the data on the HCRT tab, but all users can view. Unique to the HCRT are HICS forms modified for HCRT use.

20. Set-up Requirements and Maintenance:
   a. Each DC EHC member and partner organization shall insure they have appropriate trained personnel who can access HIS at in a timely and efficient manner.
   b. Each DC EHC member and partner organization shall insure that relevant members of their organization have signed up to receive notifications from HIS.
   c. Each partner should be prompt in responding to messages to access the system and populate designated information when requested.

21. Troubleshooting
   a. Check your organization’s liaison and any of you personal notification alert profile settings and e-mail addresses at regular intervals (e.g. quarterly)
   b. If you experience difficulties with accessing or using HIS, contact the current DC EHC Duty Officer on call, which is posted on HIS. If you cannot access this information, then contact the Coalition Notification Center (877-323-4262) and request the contact information for the current Duty Officer on-call.
System Description

- Motorola XTS 1500 handheld 700 MHz Radio.
- Provides shared channel (Channel 1-Medical Coordination Channel), non-secure, voice communications between DOH and select Coalition members including:
  - All DC Hospitals, SNFs, CHCs, and CNCs.
- DOH communication is generally initiated from the HECC
- Hospitals typically have 2 portable radios; other Coalition organizations have one portable radio.

Intended Use

- Radios are not monitored 24/7.
- Coalition members and CNC should turn on and monitor DOH radios when:
  - Directed during an incident (e.g. messaging received through HMARS, HIS, HAN)
  - When HMARS radios fail during an incident
  - When directed by DOH to do so in preparation for a planned event
- DOH may use the radios to contact individual Coalition organizations for situation/status updates.
- Your organization’s radio location(s) / contact(s):

How to Use DOH Radio

- **Receiving DOH radio broadcasts:**
  - Ensure Channel Knob (#6) is set to “1”; and Rotary Switch (#7) is set to “A”.
  - Turn the radio on by twisting front left button (#8) clockwise- the front screen backlight should be lit and a brief audible beep should be heard indicating device is “on.”
  - Adjust the volume by turning the “ON” button (#8) clockwise to increase /counterclockwise to decrease.
  - Orange Panic Button (#2)—Do not push it. If you do, turn radio off for 5 seconds and turn back on to “reset.”

- **Broadcasting or Responding to a DOH Radio Broadcast**
  - To talk, hold the radio 3-6 inches from your mouth and push and hold the button on the left side of the device (#11) and wait 1-2 seconds before talking into the microphone (#4) and release button (#11) when message is complete.
  - Wait for an opening in the communication before activating.
  - Keep communications brief
  - Follow proper radio etiquette

- **Charging the radio**
  - When the radio is no longer being used, turn it off and return to the charging stand.
The device can be used if left in the charging stand – remember to turn off when not in use

Charging light will be on when device is being charged, and will show red if battery requires charging, green if battery is charged.
- Manufacturer’s Quick Reference Card

ASTRO® XTS™ 1500
Digital Portable Radio, Model 1.5
Quick Reference Card

Product Safety and RF Exposure Compliance

ATTENTION!

This radio is restricted to occupational use only to satisfy FCC RF energy exposure requirements. Before using this product, read the RF energy awareness information and operating instructions in this Product Safety and RF Exposure booklet enclosed with your radio. (Motorola Publication part number 68010606067) to ensure compliance with RF energy exposure limits.

3-Position Rotary Switch

Channel Select Knob

On/Off
Volume Knob

Top Side Button

PTT Button

Side Button 1

Side Button 2

Speaker/Mic

Display

Channel Select Knob

Top Button

Write your radio’s programmed features on the dashed lines.

Display Status Symbols

Call Received. Receiving an individual call.

View Mode. The radio is in this view mode.

Received Signal Strength Indication (RSSI). Received signal strength for the current site (trunking only). The more stripes in the symbol, the stronger the signal.

Battery.

- Conventional = Flashes when the battery is low.
- Smart = The number of bars (0-3) shown indicates the charge remaining in your battery.

Note: Smart battery will be available at a future date.

Talkaround. You are talking directly to another radio or through a repeater.

On = direct

Off = repeater

Monitor (Carrier Squelch). This channel is being monitored.

Scan. The radio is scanning a scan list.

Radio On/Off

2. Off – On/Off/Volume knob counterclockwise.

Zones/Channels

1. Zone – Move Zone switch to desired zone.
2. Channel – Turn Channel Selector knob to desired channel.

Receive/Transmit

1. Radio on and select zone/channel.
2. Listen for a transmission.

OR

Press and hold Volume Set button. Release Volume Set button.

OR

Press Monitor button and listen for activity.

3. Adjust volume, if necessary.

4. Press and hold PTT to transmit; release to listen.

Send an Emergency Alarm

1. Radio on and press Emergency button. You see red LED; you hear short, medium-pitched tone.

2. Display shows “EMERGENCY”.

3. When acknowledgment is received, you hear four tones; alarm ends; radio exits emergency.

Send an Emergency Call


2. Press and hold PTT. Announce your emergency into the microphone.

3. Release PTT to end call.

4. Press and hold Emergency button for one second to exit.

Answer a Phone Call

1. Phone-like ringing. LED flashes GREEN, PHONE, CHILL, and V are displayed.

2. Press Call Response button.

3. Press PTT button to talk; release to listen.

4. Press Call Response button again to hang up.

PMLN4940B-6
Set-Up and Maintenance Requirements

- Each Coalition partner with a DC DOH radio shall ensure it is charged on emergency power, placed in a secure, accessible location.
- Each Coalition partner with a DC DOH radio shall be able, if requested, to immediately place the radio in a location where it can be monitored by trained staff who are ready to respond 24/7.
- Each organization will ensure that on-duty staff are familiar with radio location, proper use and troubleshooting.

Troubleshooting

- Problems with operating the unit should be reported to the DOH HEPRA Duty Officer at 202-671-4222 or 202-671-5000.
Communications Annex
Attachment 4: Health Alert Network (HAN)

System Description:
- A software system, operated by the DC DOH, used to send alert text messages ("Alerts" and "Activations") to the e-mail, cell phones, pagers and mobile communications devices of persons on pre-determined call groups. Coalition call groups include:
  - Duty Officers (DOs)
  - Emergency Managers
  - Family Assistance Centers
  - Hospital Command Centers (HCCs)
  - HCRT cadre
  - HIS Personnel
  - Public Information Officers (PIOs)
  - Senior Policy Group (SPG)
  - Security Directors
  - DCPCA members
  - DCHCA members

- Each individual in a HAN call group “permits” their personal communication device(s) to receive text messages (the personal communications devices are not provided by the Coalition).

- Note that DC DOH has also established HAN call groups to fulfill its own notification needs:
  - Hospital senior leaders
  - Hospital Infection Control / Infectious Disease
  - Hospital emergency preparedness coordinators
  - Hospital Pharmacy Directors
  - Hospital Laboratory Directors
  - Hospital Emergency Department

Intended Use:
- The DC EHC Duty Officer, HCRT Manager or Coalition Notification Center will send Coalition “Alerts” or “Activations” to a selected call group when indicated. For example:
  - Urgent teleconference announcements
  - Activation of the HCRT
  - Notification of an imminent threat or incident.

- HAN alerts will be very succinct and will generally direct the receivers to more information, usually posted on the HIS.

- HAN Alerts may duplicate HMARS Radio alert, but will not necessarily do so. HAN and HMARS address different receivers/persons/locations.

- HAN may also be used as a secondary backup to HIS messages

How to Use:
- Receiving a HAN Alert message:
Messages will be brief and will generally refer to more information on the HIS.

Follow instructions for more information. Do not call the Duty Officer or CNC for clarification.

Be aware that a longer alert message may be divided into separate messages, based on limitations of your device and/or communications service.

Confirm the message if means to confirm is provided

NOTE: If a confirmation code is requested, this may be entered into your device by dialing “0000.”.

Set-up and Maintenance:

- To recommend new individuals be added to (or removed from) DC EHC Call Groups, approval must be sought from the EMC Chairperson.
- When approved, individuals will receive access and instructions on how to enter their contact information in the HAN system.
- The DC EHC EMC will coordinate update of call groups semiannually and forward updates to designated DOH HEPRA official for data entry.
- Periodic test messages will be distributed via HAN, and will be clearly labeled as a “TEST”.

Troubleshooting:

- When messages are not received as your HAN setup profile indicates, notify John Rowell john.rowell@dc.gov 202 997-5223, Arlene Thomas: Arlene.thomas@dc.gov 202 671 0833 or DOH HEPRA Duty Officer at 202-671-4222
- If you require a HAN Account: Notify the DC EHC EMC Chairman who will request the DOH set one up.
Compose a Message

To compose a message:

1. Go to **Messages: Mail** and select the **Compose** side tab on the left. The following page opens.

2. Enter the message information in the fields (see field descriptions below). Required fields are marked with an asterisk [*].

3. If you want to save this message in **Drafts**, click the save icon in the upper right corner of the page.

   - Click **Preview and Test** to preview and test the message before sending.
   - Click **Send** to send the message without previewing.

**Compose a Message: Fields**
Template
Select a template from the drop-down list if you want to create the message from a template.

Sender
Specify the sender of the message. Select System, Unit, or Myself. If you own multiple systems, specify through which system you want the message to be sent.

Recipient
Add the recipients of the message by clicking the Add Recipients by Search button. Clicking the +CC External button will allow you to enter email addresses of the recipients external to the system. Clicking the Import Contact List button will allow you to import a spreadsheet with external contacts.

Subject
Enter the message subject.

Long Message
Specify whether you want the message delivered as an email or fax. Note that the Internal check-box stays selected by default and ensures that recipients get a copy of the message internally. Enter the message text. Limit the message to 1000 characters.

Short Message
Specify whether you want to send a short version of the message as a text
or pager message. Selecting any of these check-boxes activates a message text field. Limit the short message to 200 characters.

**Voice Message**
Specify whether you want the message to be delivered as a voice message to the recipients' phones. Selecting the Phone check-box activates the Type drop-down list and a message text field. Limit the message to 200 characters.

**Attachment**
Click the Browse button to select a file and attach it to the message. A message can have no more than four attachments.

**Send Time**
Specify whether you want to send the message immediately or delay the message delivery until certain time.

**Time**
Specify the time when you want the message delivered. This option is activated only if you select **Delay Until** for the **Send Time** option.

**Priority**
Set the message priority. Select between Normal and High.

**Message Delivery**
Select between the escalation and blast options.

**Time this message is available for response**
Specify for how many hours the message will be available for retrieval and response. After the time specified, recipients will not be able to respond to this message. Note that this does not apply to internal messages.
Validate recipient?
Specify if you would like to have the recipient confirm his or her identity once the message is received.

Leave message?
Specify if you would like to leave a voice mail if the recipient does not answer the phone.

Do not recontact if
Specify the condition(s) that need to be satisfied before the attempts to recontact the recipient stop. If you leave all check-boxes unselected, the recipient will be contacted multiple times according to the settings specified below.

Number of times to contact
Specify how many times you want the recipient to be contacted.

Time between each contact attempt
Specify time intervals between the attempts to contact the recipient.

Request a response?
Specify if you would like the recipient to respond to the message. Provide additional response options if necessary and enter the description of each option. If applicable, provide the phone numbers you want the recipients to call as a part of their response. Note that the phone numbers do not appear in the internal message.

Save as Template?
Specify if you would like to save this message as a template.

**Compose a Message: Recipient View**

System users who do not have administrative privileges have different messaging options. The following instructions are intended for the system users without administrative privileges. Note that depending on the configuration of your system, the users without administrative privileges might not have the option to compose messages available.
1. Go to **Messages: Mail** and select the **Compose** side tab on the left. The following page opens.

2. Enter the message information in the fields (see field descriptions below). Required fields are marked with an asterisk [*].

3. If you want to save this message in **Drafts**, click the save icon in the upper right corner of the page.

4. Click **Send** to send the message.

### Compose a Message: Recipient Fields

**Sender**
- This field will display your name.

**Recipients**
- Add administrators who will receive your message.

**Subject**
- Enter the message subject.

**Message**
- Enter the message text.
DC Emergency Healthcare Coalition

Communication Annex
Attachment 5: Teleconferences

System Description
- Toll-free teleconference lines are available for use by Coalition members for response coordination and preparedness planning meetings.
- A Events Calendar for pre-planned meetings is located on the Coalition’s HIS internet SharePoint site under “Events Calendar.”.

Intended Use
- Figure 6 of the EOP describes the possible “response coordination” meetings that may be conducted via teleconference:
  - HCRT may arrange: internal management or planning meetings, or operations briefings for Coalition members.
  - SPG policy meetings,
  - Coalition meetings, for situation update, resource planning, strategy coordination, or information briefing
- DC EHC Emergency Management Committee “preparedness” teleconferences may be scheduled on the conference line using the scheduling calendar on HIS. Preparedness teleconferences may be cancelled without notice for response coordination teleconferences.
- All teleconferences during incident response will be convened or scheduled by CNC, Duty Officers, or HCRT.

How to Use Teleconferencing
- Forward all requests for Coalition conference calls to the Coalition Duty Officer (listed on the HIS “Weekly On-Call Schedule”) or HCRT Operations Section Chief. Requests should include: Clear objective, agenda, needed and desired participants, designated presenters, and moderator.
- Meeting Announcement. Teleconference invitations will be distributed (via HMARS, HAN, DOH Radio, E-mail, HIS posting, or by other means), stating the need, who is invited, and the time of the teleconference.
- Teleconference Access.
  - Dial call-in number(this number will be provided along with the access code when notified of a pending teleconference), and enter access code when prompted:
  - Briefly and clearly state your name and organization followed by #, when prompted.
  - Conferees will hear a tone when one enters the conference.
- Teleconference Functions:
  - Mute / Unmute: *6
  - Operator Assistance *0 (business hours only)
  - Playback Attendees *8
- Teleconference Rules
  - Teleconferences must always have an agenda, preferably posted beforehand;
o Written Material:
  ▪ Visual Aids: Visual aids, slides or documents may be distributed beforehand on HIS (or email if HIS not available).
  ▪ Minutes: The Duty Officer or HCRT Planning Section will ensure minutes are recorded and posted on HIS promptly, including attendee list, if collected.

o Teleconferences will always have a facilitator. Please do not speak until recognized by the facilitator.

o Always “mute” your phone or press *6 when not speaking. Press *6 again to un-mute and speak. A recorded voice will tell you whether you are muted or unmuted after pressing *6.

o Never place the conference on “hold” or “call waiting”.

o When off mute, ensure you are in a quiet area and are not shuffling papers or typing on a computer next to the phone.

o Cellular phones and radios may cause interference in nearby phones or Polycom systems.

o Conference facilitators will disconnect noisy or disruptive participants.

Troubleshooting
- If there are problems or static on your line, disconnect and reconnect to get a better connection.
- Press *0 to obtain the assistance of a teleconference operator to mute a noisy line. (Available only during business hours)
- If problems persist, notify the Coalition Duty Officer or HCRT Operations Section Chief, listed in HIS.
DC Emergency Healthcare Coalition

Communication Annex
Attachment 6: NCR Information Sharing

NCR Hospital Event Information Sharing Procedure

I. Purpose
Provide guidance to the hospital coordination centers located in the District of Columbia, Suburban Maryland and Northern Virginia on how to facilitate effective information sharing to support one another during preplanned events and major incidents.

The purpose of this procedure is not to supplant existing channels of communication or policies between the designated Coordination Centers and their respective local, regional or state authorities. This document also is not intended to address EMS unit communication with these Centers.

II. Participating Parties Servicing the NCR

DC Emergency Healthcare Coalition (DCEHC) - Coalition of the major healthcare organizations in the District of Columbia including but not limited to the 12 hospitals.

Northern Virginia Hospital Alliance (NVHA) - The community of 20 hospitals and free standing EDs.

Suburban Maryland Hospital Coalition (SMHC) - Coalition of 10 hospitals in Montgomery County and Prince George’s County.

Maryland Institute for Emergency Medical Services (MIEMSS) – the state EMS agency in Maryland which operates a statewide communication system linking ambulances and hospitals

III. Coordinating Centers

Coalition Notification Center (CNC)
- Coordinating center for the District of Columbia which is provided by CNMC, MWHC – MedSTAR Transport Communication Center, and Providence Hospital Communication Center on rotated scheduled basis

Regional Hospital Coordinating Center (RHCC)
- Coordinating center for NVHA operated by Inova Healthcare System in conjunction with NVHA administrative staff and operated out of dedicated space within Inova Health System.

Emergency Medical Resource Center (EMRC)
- Coordination and notification center for communication among hospitals and EMS agencies in the State of Maryland

IV. Response Procedures
A. All communications between the respective Coordinating Centers are categorized to indicate level of priority of the message and the potential need for action. The following categories will be announced at the beginning of each message being relayed from one Center to the others:

- **Advisory** – message that is informational but does not require immediate action by the recipient but potential for response exists
- **Alert** – message provided that requires immediate action by the recipient
- **Update** – information provided to update the information that have been provided previously
- **Test** – process used periodically to check system function. The word “Test” shall be used in the front of a spoken or written message

B. Types of shared information:
The following are examples of types of information that may be shared between Coordination Centers.

- **Alert / Notification and Situation status**: This is expected to be the most frequent notification to advise adjoining Coordinating Centers about an occurring incident with associated threat details. Can include situation status at scene or at individual healthcare organizations. Examples are provided below.

- **Resource status/requests**: Includes any request for resource status (e.g. beds) at healthcare organizations in the respective jurisdictions. Actual requests for resources should be coordinated with respective jurisdictional authorities (i.e. they should at least be made aware that requests are being made).

- **Upcoming, planned teleconferences**: Information regarding planned teleconferences during an incident that may have relevance to participating healthcare organizations in each region.

- **Event management guidance**: Any guidance developed or promoted within a single jurisdiction (note: this is not accompanied by any mandate to use the guidance; merely provided for informational purposes only).

- **Public information messaging**: Public information messaging developed for use in one region that may be helpful for review by the others.

- **Other**: Any other types of information not included in the above but that may be relevant for sharing/coordinating.

C. Validation of information:

- Coordination Centers shall take appropriate steps to confirm the authenticity and correctness of the information before sharing it the other three Coordination Centers
• On some occasions information received may not be quickly substantiated but is seemingly of such importance or time sensitive to share it immediately with the other Coordination Centers. It should be made clear information being shared is not fully confirmed and the source of the initial information should be included in these types of messages. The decision to disseminate this information will remain the option of the receiving Coordination Center(s).

D. Notification Criteria:
A Hospital Coordination Center shall initiate notification to the other NCR Hospital Coordination Centers for any incident that occurs in their jurisdiction that warrants an alert internal to that jurisdiction. Examples include but are not limited to…

• Mass casualty incidents that have the potential to impact other jurisdictions (through scene transfers or through walk-ins) Any large scale
• HAZMAT incident with the potential to similarly impact neighboring jurisdictions.
• An event involving a suspected or confirmed Category A biological agent.
• A Fire/EMS agency has activated a Mass Casualty Unit, Task Force, or equivalent, for an event occurring in the National Capital Region -
• An agency or healthcare facility has accessed and/or requested a CHEMPACK or MMRS Rx cache
• An Emergency Operations Center (EOC) has activated and staffed the Health & Medical Services (ESF 8) function
• A hospital encountering a significant suspicious person(s) or conclusive suspicious act (i.e. creditable bomb threat, theft rings, Joint Commission impostor etc) asks the other facilities be notified
• A medical facility and/or residential healthcare organization is evacuating
• Hospital closure due to major incident
• Other significant event or incident that the hospital coordinating center feels warrants notification to the other NCR Hospital Coordinating Centers.

E. Methods of sharing information
a. General Practices
• Each message shall be pre-identified as to the type of notification being given (i.e. alert, advisory etc).

• Each Coordination Center’s staff shall generally report the following information using Attachment 2 – Event Report Form outline
  o Caller name and call back number
- Type of incident
- Incident location(s)
- Number and types of injuries/illness
- Major Actions taken
- Requests for assistance (and lead jurisdictional authority coordinated with)
- Lead response agency

- The security of the information shall be taken into account when choosing the appropriate method of sharing

b. Available Communications Systems / Tools:
   - Listed Phone numbers
     - Telephone numbers for the Coordination Centers in Attachment B will be the primary means for sharing alerts and advisories.
   - Radio
     - The HMARS radio can be used to share information between the CNC, RHCC and SMCC. Those Centers not answering the radio call down will then be contacted ASAP by phone
     - The designated MEDCOM radio channel may be used as a back-up system to share information between DC and Va. Coordination Centers.
   - Internet
     - RICS messaging can be used to “push out” messages en masse to registered hospital participants
     - Notifications and other information shall be sent out via each Coordination Centers web based information management system (i.e. email, Web EOC, HIS, FRED etc) to the other Coordination Centers.
     - The internet access instructions can be found in Attachment 3-Internet Access
   - Teleconference
     - This form of communication may be used when Coordination Centers need to discuss pressing operational issues together during a response
     - The Coordination Center closest to the incident will normally request the teleconference be conducted
     - The teleconference number to be used is 1-888-453-4221-202-877-3662# or other number announced by the host Coordination Center
     - The procedures outlined in Attachment 4 – Teleconferences shall be followed
A teleconference will NOT be used for alerts and advisories.

F. Center Communication Schema
- DC → HMARS → Then phone call to EMRC and RHCC (if no HMARS response)
- NoVA → Medcomm → Then phone call to EMRC and CNC (if no Medcomm response)
- MD → HC Alert → Then phone calls to CNC and RHCC

G. Contacting Key Coordinating Center Leadership
In the event that one coordination center wished to get in contact with the key leadership or on-call personnel from another coordinating center, the following should be followed for each coordinating center:

- **District of Columbia Coalition Notification Center (CNC):** Contact the primary (or alternate) CNC phone number, relay message to whoever answers the phone and ask for the **CNC Duty Officer** or their designee to return your phone call.

- **Maryland Emergency Medical Resource Center (EMRC):** Contact the primary (or alternate) EMRC phone number, relay message to whoever answers the phone and ask for the **Chief of Field Operations** or their designee to return your phone call.

- **Northern Virginia Regional Hospital Coordinating Center (RHCC):** Contact the primary (or alternate) RHCC phone number, relay message to whoever answers the phone and ask for the **On-Call RHCC Incident Commander** or their designee to return your phone call.

H. Who shall receive the information
- Depending on the incident information obtained by a Coordination Center it will be their responsibility to share it as appropriate with the appropriate organization(s) using their designated dissemination procedures.

V. System Testing
- **General Testing**
  - To insure the system will work effectively and efficiently it shall be tested on a monthly basis
  - The responsibility for initiating a test message shall be rotated on a monthly basis among the four facilities
    - Rotation will begin in January
    - Rotation order will be
      - DC-CNC (Jan, April, July, October)
      - Va. RHCC (February, May, August, November)
• Maryland – EMRC (March, June, September, December)
  o The day and time for the monthly testing will be determined by the host Coordination Center
  o The goal will be to test the system for days, evening and night shifts during weekdays and weekends by years end
• The message – “This is a test of the NCR Hospital Information Sharing Procedure” shall be utilized and each Coordination Center will be asked to respond to the drill message and send any requested any information (making it up as needed)
• If a Coordination Center does not respond to a radio message they shall called by the host Coordination Center using the telephone number listed in Attachment 1 – Communication Directory and given the drill message

Training and exercise
• NCR Hospital Information Sharing Procedure will be used as appropriate for regional based exercises
• If the Plan is being used as part of an exercise the host jurisdiction will pre-warn the other Coordination Centers of the exercise.
• During any exercise the phrase “this is a drill message” will be used at the beginning and end of the message by the caller

VI. Sub Attachments
A. Directory of Coordination Centers
B. Notification Procedure Process Flow
# NCR Hospital Coordinating Centers Directory

<table>
<thead>
<tr>
<th>Hospital / Organization</th>
<th>Primary Phone (24/7)</th>
<th>Alternate Phone (24/7)</th>
<th>Fax (24/7)</th>
<th>Radio Info / Channel(s)</th>
<th>Satellite Phone</th>
<th>Coordinating Center Primary POC</th>
</tr>
</thead>
<tbody>
<tr>
<td>DC</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| Coalition Notification Center (CNC) -- Childrens | 1-877-323-4262 | 800-884-5433 | 202-476-3333 | *HMARS - 1st  
  *DCFD 800mHz Channel 2 - 2nd  
  *DC DOH 800 Mhz Radio - 3rd |                        | Pete Jensen  
  202-476-5299 (Office)  
  202-207-7538 (Cell Phone) |
| Coalition Notification Center (CNC) -- WHC | 1-877-323-4262 | 301-552-4115 | 301-580-8730 | *HMARS  
  DC 800MHz - H3 Hospital CNC  
  Arlington 800MHz - MedSTAR  
  UHF - 462.9500 Rx/Tx (PL/DPL 77.0)  
  VHF Aviation UNICOM 123.05 | 8816-4147-2858 | Brian Ashby  
  Office -301-680-8369  
  Cell - 202-391-5658 |
| Coalition Notification Center (CNC) -- Providence | 1-877-323-4262 | 202-269-7000 | 202-269-7727 | HMARS and DC DOH 800 MDZ Radio |                |                                |
| NoVA                    |                      |                        |            |                         |                |                                |
| Regional Hospital Coordinating Center (RHCC) | 1-888-987-7422 | 703-776-3624 | 703-289-8640 | * Medcomm - 1st  
  * Channel 9A on FFX Fire Radio System - 2nd  
  * HMARS - 3rd | 254-460-9240 | Timothy Quist  
  RHCC Manager  
  571-228-5556 (c)  
  timothy.quist@novaha.org |
| Maryland                |                      |                        |            |                         |                |                                |
| Maryland Emergency Medical Resource Center (EMRC) | 410-706-0092 | 410-706-7814 | 410-706-4209 | * EMS 460Mhz frequencies  
  * Mont Co 800Mhz 72C,D&E |                | John Donohue  
  410-706-0415 (Office)  
  410-207-0071 (Cell Phone) |

*Note: last update: 1/24/11*
Notification Criteria

- A single, mass casualty event involves 40 or more patients that will require transportation to specialty hospitals throughout NCR and/or where hospitals outside of the host jurisdiction will receive patients
- A single HAZMAT event involving 30 or more patients that will / might require decontamination
- An event involving a suspected or confirmed Category A biological agent
- A Fire/EMS agency has activated an Urban Search & Rescue Team for an event occurring in the National Capital Region unless notification already made - unless notification already made
- A Fire/EMS agency has activated a Mass Casualty Unit, Task Force, or equivalent, for an event occurring in the National Capital Region - unless notification already made
- An agency or healthcare facility has accessed and/or requested a CHEMPACK or MMRS Rx cache.

Issue an ALERT to the other NCR coordinating Centers that provides (at a minimum):
- Your name
- A call back number
- The type of incident that has occurred
- The incident location(s)
- Number and types of injuries/illness
- The lead response agency
- Major Actions taken
- Requests for assistance

Alert NCR Hospital Coordinating Centers

For VA to DC and MD: Use Medcomm Radio Alert
For DC to VA and MD: Use HMARS Radio Alert
For MD to DC and VA: Call DC / VA coordinating centers

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Org.</th>
<th>Primary</th>
<th>Alternate</th>
</tr>
</thead>
<tbody>
<tr>
<td>District of Columbia</td>
<td>CNC</td>
<td>1-877-323-4262</td>
<td>800-824-6814</td>
</tr>
<tr>
<td>Maryland</td>
<td>EMRC</td>
<td>410-706-0092</td>
<td>410-706-7814</td>
</tr>
<tr>
<td>Northern Virginia</td>
<td>RHCC</td>
<td>888-987-7422</td>
<td>703-776-3624</td>
</tr>
</tbody>
</table>
Insert the latest version of the personnel directory behind this page
Insert the latest version of the equipment list behind this page