State and Federal Emergency Management/Support
Topic Collection
10/6/2015
Topic Collection: State and Federal Emergency Management/Support

As the number of declared disasters increases, it is imperative that healthcare professionals are aware of state and federal emergency management resources and support, as well as the authorities under which response operations may be conducted. The following resources highlight select laws, key issues, tools, and surge resources that can help healthcare preparedness practitioners better understand the support that may be available to them in times of crisis.

Each resource in this Topic Collection is placed into one or more of the following categories (click on the category name to be taken directly to that set of resources). Resources marked with an asterisk (*) appear in more than one category.

Must Reads

Authorities/Legislation
Education and Training
Guidance/Guidelines
Response Roles, Responsibilities, and Plans
Volunteers
Agencies and Organizations

Must Reads


The authors discuss key issues of emergency laws among select U.S. localities in the context of the 2009 H1N1 outbreak and their application to volunteer health professionals. They maintain that differences in local laws add additional complexity to legal preparedness and necessitate more pre-disaster planning, exercises, and coordination.


This toolkit contains a review of key emergency authority and immunity concepts; a summary of federal laws and policies pertaining to emergency planning and response; and a series of fact sheets addressing fundamental issues or legal authorities, issue briefs, and state analysis guides.


This document summarizes a selection of key federal legal authorities pertaining to public health emergencies.
The framework highlights how the agencies involved in disaster preparedness work together as a "whole community." There are links to the framework document and Emergency Support Function (ESF), Support, and Incident Annexes on this page, including ESF #8, Public Health and Medical Services.


The authors describe the Model State Emergency Health Powers Act and how it is structured to address five key public health functions: preparedness, surveillance, management of property, protection of persons, and communications.


This report was designed to help authorities operationalize the concepts first developed in the 2009 Institute of Medicine (now known as the National Academy of Medicine) document titled, “Guidance for Establishing Crisis Standards of Care for Use in Disaster Situations: A Letter Report.” It provides practical templates and toolkits for the emergency response disciplines and emphasizes the importance of a systems framework. This report also includes a “public engagement” template specifically to guide communities in hosting meetings and encourages the inclusion of citizens in their policy process. The “State and Local Government” section provides a function-based assessment at the end of the section that can be very helpful to emergency healthcare planners and providers.


This matrix provides state-specific links to statutory or regulatory provisions related to the major sections of the Model State Emergency Health Powers Act.


The authors provide an overview of the "basic legal framework for states to accomplish interstate and international mutual aid, identify gaps in that framework, and suggest steps that could be taken to address those gaps." The need for mutual aid for smaller-scale incidents that fall outside the scope of the Emergency Management Assistance Compact (EMAC) is highlighted. Summaries of relevant authorities are included.

This Act authorizes funding for public health and medical preparedness programs (e.g., the Hospital Preparedness Program), amends the Public Health Service Act to provide state health departments flexibility in assigning human resources to meeting critical needs in a disaster, authorizes funding through 2018 for the purchase of medical countermeasures, and provides Bio Shield more flexibility in supporting research and development of potential medical countermeasures.


The Stafford Act establishes the statutory authority for most federal disaster response activities and assistance to state and local governments. In particular, the Stafford Act creates the system for federal financial and physical assistance during a presidential disaster declaration.


This guidance can help users in determining how the HIPAA Privacy Rule applies to the information in question. Users can go to the question that relates most closely to their inquiry and follow the flow of information to locate a response.


This document provides answers to frequently asked questions about healthcare delivery after natural and human-caused disasters.


This report summarizes legal issues pertaining to the use of volunteer health professionals during disasters, particularly liability and immunity issues.


This webpage describes the Emergency System for Advanced Registration of Volunteer Health Professionals (ESAR-VHP) program, which provides standards and guidelines to assist states with setting up standardized volunteer databases to support public health and
medical response during disasters. ESAR-VHP registries allow volunteers' identities, licenses, credentials, accreditations, and hospital privileges to be verified in advance of an emergency, facilitating more rapid deployment.


This document includes 11 National Incident Management System (NIMS) implementation objectives tailored to health care organizations. NIMS compliance is required for health care organizations to receive national hospital preparedness program funding.


This webpage explains the U.S. Food and Drug Commissioner's authority to issue an Emergency Use Authorization (EUA) for unapproved medical products or unapproved uses of approved medical products during emergencies caused by chemical, burn, radiological, or nuclear (CBRN) threat agents when approved products/uses do not exist. There is also a list of current EUAs, and a link to Frequently Asked Questions about EUAs.

Authorities/ Legislation
(Note: All volunteer-related resources are located in the “Volunteers” section of this document.)


This toolkit contains a review of key emergency authority and immunity concepts; a summary of federal laws and policies pertaining to emergency planning and response; and a series of fact sheets addressing fundamental issues or legal authorities, issue briefs, and state analysis guides.

Centers for Disease Control and Prevention, Public Health Law Program. (2010). Inventory of Mutual Aid Agreements & Related Resources.

This webpage summarizes international, interstate, intrastate, and tribal mutual aid agreements for emergency management as of 2010.


This document summarizes a selection of key federal legal authorities pertaining to public health emergencies.

The authors describe the State of New Jersey’s activation of the Emergency Management Assistance Compact (EMAC) in response to Superstorm Sandy. Each EMAC phase is described, and the authors share best practices that can be used by emergency healthcare providers and planners.


The authors discuss federal legal tools that are critical to enhancing medical countermeasure legal preparedness for public health emergencies. They focus on the Public Readiness and Emergency Preparedness (PREP) Act and Emergency Use Authorization (EUA) authority to facilitate the emergency use of countermeasures.


This article explains the Federal Tort Claims Act (FTCA), which allows the government to be sued and assume the liability of its employees and volunteers for negligence occurring as part of their normal duties.


The authors describe the Model State Emergency Health Powers Act and how it is structured to address five key public health functions: preparedness, surveillance, management of property, protection of persons, and communications.


This brief chapter provides an assessment of the legal environment in declared emergencies involving the public’s health. It is a key starting point for anyone attempting to assess federal, state, and local legal provisions and responsibilities in major crisis events.


This matrix provides state-specific links to statutory or regulatory provisions related to the major sections of the Model State Emergency Health Powers Act.

The authors explain that non-governmental entities or persons are covered under liability protections of the federal PREP Act, and that non-federally owned stockpiles of covered countermeasures are also covered by the Act.


The authors share guidance on topics at the intersection of law, medicine, and preparedness for managing Ebola, including the willingness among health workers and entities to handle known or suspect cases; use of novel treatments and experimental drugs; isolation, quarantine, and other social-distancing measures in medical settings; and prospective liabilities of health workers or entities for medical errors or omissions in the handling or treatment of Ebola cases.


This document provides the background and text for a model Memorandum of Understanding (MOU) between hospitals during declared emergencies. The model MOU was developed by the National Center for the Study of Preparedness and Catastrophic Event Response (PACER) at Johns Hopkins University.


The author reviews laws related to liability and immunity and provides a proposal to address gaps in the legislation. Specifically, she advocates for paid health care professionals who must care for patients during disasters as part of their jobs to be afforded the same protections extended to volunteers.


This hour-long webinar describes Presidential Policy Directive (PPD)-8 and the capabilities associated with its implementation.

This webpage includes a table that summarizes state law authority for quarantine and isolation within state borders, including authority to initiate quarantine and isolation, limitations on state quarantine powers, and penalties for violations.


This webpage provides information on the Emergency Management Assistance Compact (EMAC), a congressionally-mandated interstate mutual aid agreement that has been adopted by all 50 states and the District of Columbia. Under EMAC, state assets (supplies, equipment, and/or volunteers) may be deployed to a requesting state. Reimbursement, liability, compensation, and licensure issues are also addressed. The website has links to training and education resources, as well as a document library, and information on deployable resources. The “Learn about EMAC” menu provides helpful documents for those not familiar with the agreement and process.


This document provides a listing of state statutory and regulatory authorities for emergency declarations in all 50 U.S. States and the District of Columbia. Emergency declarations, public health emergency declarations, and other types of declarations that may relate to the public’s health are included.


This article outlines the Health and Human Services Secretary's public health emergency (PHE) authority, discusses possible discretionary actions that the secretary may take after declaring a PHE, and provides examples of PHE declarations that have been issued.


Although the focus of the article is nuclear events, it provides a general overview of legal authorities relevant to emergencies.


This article discusses the steps that the Department of Health and Human Services follows to authorize emergency use of products under section 564 of the Federal Food, Drug and Cosmetic Act through Emergency Use Authorizations.

The authors provide an overview of the "basic legal framework for states to accomplish interstate and international mutual aid, identify gaps in that framework, and suggest steps that could be taken to address those gaps." The need for mutual aid for smaller-scale incidents that fall outside the scope of the Emergency Management Assistance Compact (EMAC) is highlighted. Summaries of relevant authorities are included.


This document provides a menu of provisions for inclusion in a mutual aid agreement in support of public health emergency response. Although targeted to government planners and their legal counsels, the guidance in the document may be helpful to health care facilities as a reference for developing mutual aid agreements with other facilities to share information, data, supplies, resources, equipment, or personnel during emergencies and disasters.


This directive establishes the National Incident Management System (NIMS) to ensure a comprehensive and unified approach to crisis and consequence management across all levels of government in the U.S.


This directive establishes a National Strategy for Public Health and Medical Preparedness. It requires planning for a rapid and coordinated public health and medical response during large-scale disasters.


This is the text of Section 1135 of the Social Security Act, which allows the Secretary of Health and Human Services (HHS) to temporarily waive or modify certain Medicare, Medicaid, Children’s Health Insurance Program (CHIP), and Health Insurance Portability and Accountability Act (HIPAA) requirements affecting healthcare facilities and providers during declared national public health emergencies.
This Act amended the Public Health Service Act to establish the Assistant Secretary for Preparedness and Response (ASPR); amend and enhance authorities to prepare for and respond to public health emergencies, provided new authorities for a number of programs, including the advanced development and acquisitions of medical countermeasures; and called for the establishment of a quadrennial National Health Security Strategy.

The National Emergencies Act (NEA) allows the president to declare a national emergency and provides a framework for exercising.

This Act reauthorizes funding for public health and medical preparedness programs (e.g., the Hospital Preparedness Program), amends the Public Health Service Act to provide state health departments flexibility in assigning human resources to meeting critical needs in a disaster, authorizes funding through 2018 for the purchase of medical countermeasures, and provides Bio Shield more flexibility in supporting research and development of potential medical countermeasures.

This document contains the text for relevant sections of the Public Health Service (PHS) Act. The PHS Act forms the foundation of HHS’ legal authority for responding to public health emergencies. Among other things, it authorizes the HHS Secretary to lead all Federal public health and medical response to public health emergencies and incidents covered by the National Response Framework (section 2801); to direct the U.S. PHS and other components of the Department to respond to a public health emergency (sections 203A, 311); to declare a public health emergency (PHE) and take such actions as may be appropriate to respond to the PHE consistent with existing authorities (section 319); to assist states in meeting health emergencies (section 311); to control communicable diseases (sections 361-369); to maintain the Strategic National Stockpile (319F-2); to provide for the operation of the National Disaster Medical System (section 2812); to establish and maintain a Medical Reserve Corps (section 2813); and to potentially provide targeted immunity for covered countermeasures to manufacturers, distributors, certain classes of people involved in the administration of a program to deliver covered treatments to patients, and their employees (319F-3).

This is the original text of the Public Readiness and Emergency Preparedness (PREP) Act, which allows the Secretary of Health and Human Services (HHS) to issue a declaration providing immunity from state and federal liability to persons and entities involved in the manufacture, testing, distribution, administration, and use of covered countermeasures, and provides a compensation program to certain individuals who receive covered countermeasures. A PREP Act declaration may be declared even if a public health emergency is not. The PREP Act, as codified as sections 319F-3 and 319F-4 of the PHS Act, 42 U.S.C. 247d-6d and 247d-6e, was amended in 2013 by the Pandemic and All-Hazards Preparedness Reauthorization Act.


The Stafford Act establishes the statutory authority for most federal disaster response activities and assistance to state, local, and tribal governments. In particular, the Stafford Act creates the system for federal financial and physical assistance during a presidential emergency or major disaster declaration.


This link to the electronic code of federal regulations includes those for federal emergency management and assistance by the Federal Emergency Management Agency (FEMA) after disasters.


This guidance can help users in determining how the HIPAA Privacy Rule applies to the information in question. Users can go to the question that relates most closely to their inquiry and follow the flow of information to locate a response.


The HIPAA Privacy Rule, comprised of 45 CFR Part 160 and Subparts A and E of Part 164, was adopted under section 264 of HIPAA, P.L. 104-191. The Rule was modified by HHS pursuant to the HITECH provisions of the American Recovery and Reinvestment Act of 2009, P.L. 111-5, and the Genetic Information Nondiscrimination Act of 2008, P.L. 110-233. The Rule establishes minimum Federal standards for safeguarding the privacy of certain individually identifiable health information (known as “protected health information” or PHI). When the HHS Secretary has declared a public health emergency and the President has declared an emergency under the Stafford Act or
National Emergencies Act, under section 1135 of the Social Security Act, the Secretary may temporarily waive the sanctions or penalties for noncompliance with certain provisions of the Privacy Rule.


This webpage includes questions and answers regarding the discretionary actions the Secretary of Health and Human Services may take in response to a public health emergency.


The U.S. Department of Health and Human Services Office of the Assistant Secretary for Preparedness and Response summarizes legal authorities of the Secretary to respond to public health emergencies under the Public Health Service Act, as amended by the Pandemic and All-Hazards Preparedness Act (PAHPA) and the Pandemic and All-Hazards Preparedness Reauthorization (PAHPRA) Act and provides links to related legal authorities and frequently asked questions.


This webpage includes questions and answers intended for the manufacturing industry, the healthcare community, and state and local government officials about the Public Readiness and Emergency Preparedness (PREP) Act. It does not represent an exhaustive review of the PREP Act’s provisions in all contexts or a protocol for the implementation of the PREP Act.


The goal of the National Health Security Strategy is "to strengthen and sustain communities’ abilities to prevent, protect against, mitigate the effects of, respond to, and recover from incidents with negative health consequences." The plan outlines five strategic objectives for achieving this goal.


This annex to the National Infrastructure Protection Plan applies to the healthcare and public health sector which is a significant contributor to the U.S. economy and supports caring for a surge of disaster casualties.

This factsheet provides an overview of how the National Infrastructure Protection Plan applies to the healthcare and public health sector.


In 2011, President Obama directed the development of a national preparedness goal that stressed security and resilience through preparation for natural and human-caused events.


This webpage explains the U.S. Food and Drug Commissioner's authority to issue an Emergency Use Authorization (EUA) for unapproved medical products or unapproved uses of approved medical products during emergencies caused by chemical, burn, radiological, or nuclear (CBRN) threat agents when approved products/uses do not exist. There is also a list of current EUAs, and a link to Frequently Asked Questions about EUAs.

Education and Training


This three-hour course provides an overview of the National Response Framework.


This 30-minute course provides an overview of Emergency Support Function (ESF) 8, Health and Medical Services.


The Public Health Law 101 course provides an introduction to fundamental principles of law, ethics, and the legal system as they frame public health practice in the United States. It is meant to be delivered by attorneys. Module 6 content includes a review of the basic principles of health information privacy, confidentiality, and security, as well as the scope, structure, and implementation of the HIPAA privacy rule.

This is a customizable training kit to help local jurisdictions prepare their public health staff and legal counsels to better understand the legal environment in which they must plan for, respond to, and recover from emergencies. The kit consists of a PowerPoint presentation; an Instruction Manual; component summaries updated in 2012; and a sample packet of modifications made by Florida State University in September 2013. There is also a 53-minute video to guide users of the training kit.

**Guidance/Guidelines**


This handbook provides an overview of the Medical Surge Capacity and Capability (MSCC) Management System and describes how the model can be applied and integrated across six “tiers of response.”


The authors provide an overview of the Hospital Available Beds for Emergencies and Disasters (HAvBED) reporting system, with chapters dedicated to definitions and data elements, data entry, HAvBED and the National Incident Management System, and recommendations for facilities interested in implementing the system.


This document presents the principles of the "Whole Community Approach" and describes ways that the emergency management community can integrate these principles into its everyday practices.


This website includes a description of the National Incident Management System (NIMS), and links to NIMS resources for various purposes and audiences.


This report was designed to help authorities operationalize the concepts first developed in the 2009 Institute of Medicine (now known as the National Academy of Medicine) document titled, “Guidance for Establishing Crisis Standards of Care for Use in Disaster
Situations: A Letter Report.” It provides practical templates and toolkits for the emergency response disciplines and emphasizes the importance of a systems framework. This report also includes a “public engagement” template specifically to guide communities in hosting meetings and encourages the inclusion of citizens in their policy process. The “State and Local Government” section provides a function-based assessment at the end of the section that can be very helpful to emergency healthcare planners and providers.


This set of resources can help healthcare coalition members prepare for and respond to incidents or events by developing interoperable and comprehensive all-hazards public health and medical emergency response systems.


This guidance can help users in determining how the HIPAA Privacy Rule applies to the information in question. Users can go to the question that relates most closely to their inquiry and follow the flow of information to locate a response.


This document provides answers to frequently asked questions about healthcare delivery after natural and human-caused disasters.


When the HHS Secretary declares a public health emergency under Section 319 of the Public Health Service Act, s/he may temporarily waive or modify certain requirements to ensure that there are enough health care resources and services available to meet the needs of the public’s health. A presidential declaration of emergency under the National Emergencies Act or Stafford Act is also required for Section 1135 waivers. This document highlights examples of waivers and other related information.


This document outlines eight capabilities for preparedness that should be used to develop and strengthen health care system emergency response capabilities.
This comprehensive web-based repository of HHS resources and capabilities can help federal, state, local, territorial and tribal stakeholders before, during, and after public health and medical incidents. Each topic includes a list of the related HHS capabilities, resources that support that function, a brief description of each, and information on accessing them.

This document includes 11 National Incident Management System (NIMS) implementation objectives tailored to health care organizations. NIMS compliance is required for health care organizations to receive national hospital preparedness program funding.

Response Roles, Responsibilities, and Plans


The authors discuss key issues of emergency laws among select U.S. localities in the context of the 2009 H1N1 outbreak and their application to volunteer health professionals. They maintain that differences in local laws add additional complexity to legal preparedness and necessitate more pre-disaster planning, exercises, and coordination.


This publication describes the roles of the Armed Forces of the United States in defense support of civil authorities. Chapter II focuses on "supporting a comprehensive all hazards response."


The framework highlights how the agencies involved in disaster preparedness work together as a "whole community." There are links to the framework document and Emergency Support Function (ESF), Support, and Incident Annexes on this page, including ESF #8, Public Health and Medical Services.

Federal Interagency Operational Plans (FIOPs) describe the concept of operations for integrating and synchronizing existing national-level Federal capabilities to support local, state, tribal, territorial, insular area, and Federal plan. There is one FIOP for each mission area: prevention; protection; mitigation; response; and recovery.


The Public Health Emergency Medical Countermeasures Enterprise (PHEMCE) is an interagency coordinating body led by the HHS Assistant Secretary for Preparedness and Response (ASPR), comprising the Centers for Disease Control and Prevention (CDC), the National Institutes of Health (NIH), the Food and Drug Administration (FDA), and interagency partners at the Departments of Veterans Affairs (VA), Defense (DoD), Homeland Security (DHS), and Agriculture (USDA). It coordinates the development, acquisition, stockpiling, and use of medical products that are needed to effectively respond to a variety of potential high consequence public health emergencies, whether naturally occurring or intentional. This plan describes PHEMCE's priorities for the next five years.


The National Strategy for Pandemic Influenza provides strategies to stop, slow or limit the spread of a pandemic to the U.S.; limit the domestic spread of a pandemic, and mitigate disease, suffering and death; and sustain infrastructure and minimize economic and societal impacts. It aims to do so through preparedness and communication; surveillance and detection; and response and containment.

U.S. Department of Health and Human Services, Office of the Assistant Secretary for Preparedness and Response. (2014). *ASPR Strategic Plan*.

This document provides information on ASPR's mission, vision, and values and their plans for achieving six public health emergency-specific goals.

U.S. Department of Health and Human Services, Office of the Assistant Secretary for Preparedness and Response. (2014). *National Disaster Medical System*.

This webpage describes the National Disaster Medical System (NDMS) and its role within the National Response Framework. NDMS is a federally coordinated asset that can support disaster medical response at the state and local level, such as through Disaster Medical Assistance Teams (DMATs).

This compendium is an easy to navigate, comprehensive web-based repository of HHS resources and capabilities available to federal, state, local, territorial, and tribal stakeholders before, during, and after public health and medical incidents.


The goal of the National Health Security Strategy is "to strengthen and sustain communities’ abilities to prevent, protect against, mitigate the effects of, respond to, and recover from incidents with negative health consequences." The plan outlines five strategic objectives for achieving this goal.


The National Strategy for Homeland Security provides a common framework for all preparedness efforts based on four goals: prevent and disrupt terrorist attacks; protect the American people, our critical infrastructure, and key resources; respond to and recover from incidents that do occur; and continue to strengthen the foundation to ensure our long-term success. The strategy also acknowledges the importance of preparing for natural and man-made disasters not caused by terrorism due to their potential impacts on homeland security.


This annex to the National Infrastructure Protection Plan applies to the healthcare and public health sector which is a significant contributor to the U.S. economy and supports caring for a surge of disaster casualties.

Volunteers


This one-page quick reference guide summarizes concepts and issues pertinent to emergency volunteers. It also includes an overview of state and federal laws that provide liability coverage and/or immunity to volunteers, and notes when such protections would apply.

The author provides an overview of the federal and state liability protections available to voluntary health providers who respond to disasters.


This document provides guidance on legal considerations (particularly liability) for emergency volunteer programs.


This article describes the development of The Uniform Emergency Volunteer Health Practitioners Act, which allows state governments during a declared emergency to give reciprocity to other states’ licensees on emergency services providers so that covered individuals may provide services without meeting the disaster state’s licensing requirements.


This document provides the background and text for a model Memorandum of Understanding (MOU) between hospitals during declared emergencies. The model MOU was developed by the National Center for the Study of Preparedness and Catastrophic Event Response (PACER) at Johns Hopkins University.


This presentation describes different types of emergency declarations, provides examples of liability issues during disasters, and discusses the federal- and state-level availability of liability and workers’ compensation coverage for volunteers.


The author contends that granting immunity to volunteer health professionals during public health emergencies is unnecessary and that such laws "discriminate against poor people" and could "undermine" response efforts. Several alternative approaches are presented, such as creating compensation pools for victims of gross negligence and having the federal government indemnify emergency response volunteers instead of granting them immunity.
This is the text of the Volunteer Protection Act, which provides volunteers of nonprofit organizations or governmental entities some liability protections for economic damages resulting from activities relating to the work of the organizations. It does not cover gross negligence, willful misconduct, recklessness, or acts committed by the volunteer while intoxicated or operating a motor vehicle. Volunteers must be licensed or certified, as required to fulfill their assigned duties.


This report summarizes legal issues pertaining to the use of volunteer health professionals during disasters, particularly liability and immunity issues.

This webpage describes the Emergency System for Advance Registration of Volunteer Health Professionals (ESAR-VHP) program, which provides standards and guidelines to assist states with setting up standardized volunteer databases to support public health and medical response during disasters. ESAR-VHP registries allow volunteers' identities, licenses, credentials, accreditations, and hospital privileges to be verified in advance of an emergency, facilitating more rapid deployment.

This webpage describes the Medical Reserve Corps (MRC) program, and provides links to the local units across the U.S. and its territories. The MRC is a national network of local volunteer units created to strengthen their community's health, improve its emergency response capabilities, and build its resiliency.

This is a uniform model law developed to support the rapid deployment of volunteer health professionals during disasters and provide license reciprocity to responders. Health professionals in states that have adopted this Act may register before or during an emergency to provide volunteer services "through a governmentally established registration system (e.g., ESAR-VHP or Medical Reserve Corps), with registration systems established by disaster relief organizations or licensing boards, or national or multi-state systems established by associations of licensing boards or health professionals."
Agencies and Organizations

Note: The agencies and organizations listed in this section have a page, program, or specific research dedicated to this topic area.


Federal Emergency Management Agency.


This ASPR TRACIE Topic Collection was comprehensively reviewed in August and September 2015 by the following subject matter experts (listed in alphabetical order): Eric Alberts, BS, FPEM, CHS-V, CDP-1, CHPP, CHEP, SEM, CFRP, FABCHE, Manager, Emergency Preparedness, Orlando Health, Inc. (Hospital System); John Hick, MD, HHS ASPR and Hennepin County Medical Center; James G. Hodge, Jr., JD, LLM, Professor of Public Health Law and Ethics, Director, Public Health Law and Policy Program, Director, Western Region Office, Network for Public Health Law, Sandra Day O’Connor College of Law; Jennifer Ray Gorrie, JD, MPH, Senior Attorney, Office of the General Counsel, U.S. Department of Health and Human Services; Mary Russell, EdD MSN, Emergency Services, Boca Raton Regional Hospital; Susan E. Sherman, JD, Senior Attorney, Office of the General Counsel, U.S. Department of Health and Human Services; and Kim Weidenaar, J.D., Fellow, at our Public Health Law and Policy Program at ASU’s Sandra Day O’Connor College of Law,